

FUNDS GROUP: Enterprise

FUNDS GROUP DESCRIPTION

The Enterprise Funds Group accounts for the self-supporting enterprises that operate in the same manner as private enterprises. These enterprises provide service including water treatment and distribution, sewerage treatment and disposal, garbage pick-up and disposal, a general aviation airport, and stormwater system maintenance.

This fund accounts for the operating and capital improvement budgets for Water and Sewer Funds, Sanitation Fund, the Airport Fund, and the Stormwater Utility Fund.

The sources of Revenue for the Water and Sewer Fund and the Sanitation Fund are fees (rates) set by the Board of Commissioners. The Airport Fund operates essentially on income from leased spaces. The Stormwater Utility Fund is funded through a service charge set by the Board of Commissioners.

The appropriation and anticipation amounts reported in this document for the “Approved Budget 2006” reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Personal Services and Benefits	\$59,007,440	\$62,620,333	\$71,923,484	\$71,923,605
Purchased / Contracted Services	11,210,613	16,702,876	20,263,748	23,690,750
Supplies	16,472,701	22,020,104	18,863,916	21,941,194
Capital Outlays	421,090	504,406	473,000	538,053
Interfund / Interdepartmental	26,214,966	37,445,696	33,244,713	33,299,094
Other Costs	13,731,518	13,619,004	14,827,150	15,567,774
Debt Service	31,507,571	32,125,708	32,172,197	32,173,381
Other Financing Uses	66,807,258	91,224,930	75,354,466	75,354,466
Total Expenditures	\$225,373,156	\$276,263,058	\$267,122,674	\$274,488,317
Projected Fund Balance			19,897,374	19,896,190
Total Budget			\$287,020,048	\$294,384,507

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY FUND				
	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Water & Sewer Operating	\$119,597,724	\$149,615,772	\$149,864,005	\$153,019,381
Water & Sewer Sinking	31,507,571	32,125,708	40,200,246	40,200,246
Sanitation Operating	63,923,846	64,111,318	73,573,136	74,313,650
Airport Operating	2,640,289	3,671,910	4,486,685	5,188,296
Stormwater Operating	7,703,726	26,738,350	18,895,976	21,662,934
Total Expenditures	\$225,373,156	\$276,263,058	\$287,020,048	\$294,384,507

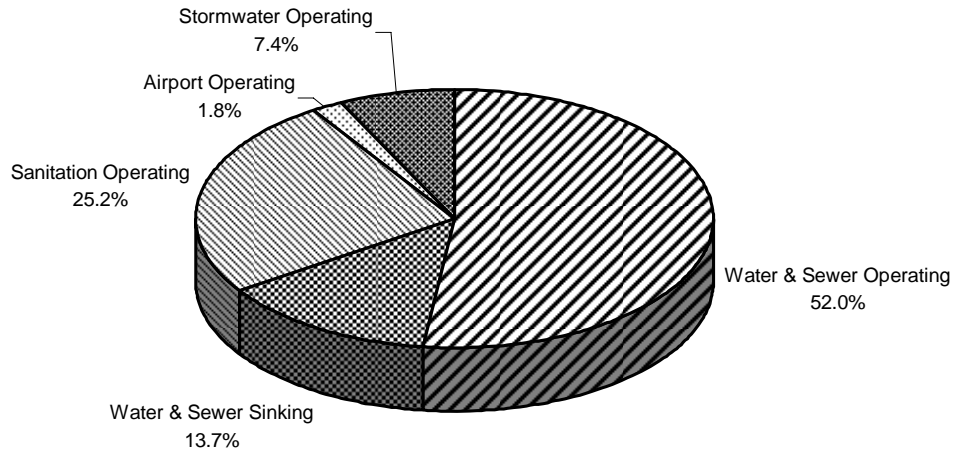
Note: Projected Fund Balance included in Total 19,897,374 19,896,190

FUNDS GROUP: Enterprise

SUMMARY OF REVENUE BY FUND				
	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
WATER & SEWER OPERATING FUND				
Licenses And Permits	\$0	(\$136)	\$0	\$0
Intergovernmental	64	0	0	0
Charges For Services	120,278,886	145,985,559	142,772,500	142,772,500
Investment Income	221,401	425,513	325,000	325,000
Miscellaneous	80,741	49,459	65,000	65,000
Fund Balance Carried Forward	5,624,929	9,856,881	6,701,505	9,856,881
TOTAL	\$126,206,020	\$156,317,277	\$149,864,005	\$153,019,381
 WATER & SEWER SINKING FUND				
Investment Income	\$69,485	\$208,074	\$100,000	\$100,000
Other Financing Sources	32,187,012	32,491,629	31,778,271	31,778,271
Fund Balance Carried Forward	6,996,608	7,746,796	8,321,975	8,321,975
TOTAL	\$39,253,104	\$40,446,499	\$40,200,246	\$40,200,246
 SANITATION OPERATING FUND				
Charges For Services	\$54,114,543	\$56,956,323	\$68,646,164	\$69,471,100
Investment Income	425,692	1,070,015	824,936	824,936
Miscellaneous	1,122,188	1,159,143	565,741	565,741
Fund Balance Carried Forward	14,224,949	7,637,196	3,536,295	3,451,873
TOTAL	\$69,887,372	\$66,822,677	\$73,573,136	\$74,313,650
 AIRPORT FUND				
Investment Income	\$31,344	\$147,555	\$65,000	\$65,000
Miscellaneous	3,214,630	3,633,691	3,122,500	3,122,500
Fund Balance Carried Forward	544,950	1,189,849	1,299,185	2,000,796
TOTAL	\$3,790,924	\$4,971,096	\$4,486,685	\$5,188,296
 STORMWATER UTILITY OPERATING FUND				
Charges For Services	\$15,948,556	\$16,553,405	\$17,700,000	\$17,700,000
Investment Income	48,595	311,915	0	0
Fund Balance Carried Forward	80,193	11,069,006	1,195,976	3,962,934
TOTAL	\$16,077,344	\$27,934,325	\$18,895,976	\$21,662,934
 GRAND TOTAL				
	\$255,214,765	\$296,491,874	\$287,020,048	\$294,384,507

FUNDS GROUP: Enterprise

INTERNAL SERVICE FUND OPERATING BUDGET DOLLAR 2006



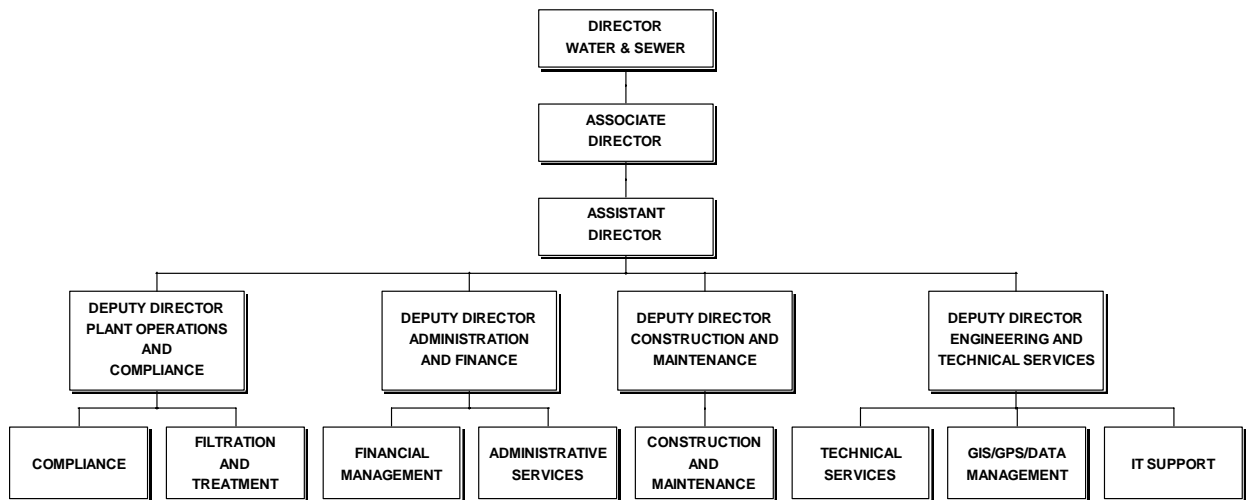
SUMMARY OF AUTHORIZED POSITIONS

TOTAL AUTHORIZED POSITIONS ENTERPRISE FUNDS - OPERATING



Increases in positions are related to workload and service level issues, including additional collection crews added in Sanitation in 2002, 2003, and 2004. Also, Water & Sewer - Revenue and Collections positions were transferred from the General Fund to Water & Sewer in the 2004 budget.

WATER & SEWER OPERATING FUND



MISSION STATEMENT

The DeKalb County Water and Sewer Department protects public health, safety and welfare through the provision of safe drinking water and advanced wastewater treatment. Our services provide a base for ensuring the quality of life both now and in the future.

PROGRAM DESCRIPTION

The DeKalb County Water and Sewerage System is comprised of the following funds: Water and Sewerage Operating Fund; Water and Sewerage Construction Fund; Water and Sewerage Renewal and Extension Fund; and the Water and Sewerage Sinking Fund.

The Water and Sewerage Operating Fund reflects the daily operations of the County's water and sewerage system. It includes those expenses and charges which are made for the purpose of operating, maintaining, and repairing the system. The Water and Sewer Department is the organizational entity charged with the responsibility of operating and maintaining the system, and its financial requirements are reflected in this fund. The fund also includes the costs of the Revenue Collections Cost Center which is managed by the Finance Department's Division of Treasury and Accounting Services, and is responsible for billing and collection of water and sewer charges.

The Water and Sewer Assistant Director's Office is responsible for the administration and policy direction of the Department, and for coordination of the operating budget. The Administration Division is responsible for payroll, personnel, purchasing, inventory control, and grounds keeping at all water and sewer facilities.

The Technical Service Division is responsible for Water and Sewer's computerized mapping, information technology, compliance, acquisition, data base management, and coordination with the County's Geographic Information System.

The Operations Division manages and maintains the system's water production and sewerage treatment facilities. It is responsible for the production and distribution of potable water and the collection, treatment and disposal of wastewater in accordance with applicable state and federal quality standards and regulations.

The Construction and Maintenance Division is primarily responsible for the maintenance of, and improvements to, the system's water distribution and sewage collection systems. The maintenance function entails both emergency repair and preventive maintenance.

WATER & SEWER OPERATING FUND

PERFORMANCE INDICATORS

	TARGET	2003	2004	2005
Complaints/Service Calls Per 10,000 Customers	< 1,100/year	729	715	694
% Of Unbilled Water	< 15%	11.8%	12.5%	5.6%
Water Main Failures Per 1,000 Miles Of Water Main	< 275/year	21	21	93
% Of Days In Compliance With Water And Wastewater Permits	90%	100%	100%	100%

ACTIVITY MEASURES

	Actual 2003	Actual 2004	Actual 2005	Estimated 2006
Administrative Division				
Procurement Purchase Amount	\$16,717,232	\$15,271,530	N/A	\$16,000,000
Filtration & Treatment Division				
Number of Water Customers	286,100	289,843	293,407	297,500
Number of Sewer Customers	254,357	257,907	261,502	265,000
Filtration & Treatment Division-Water				
Water Pumped (Billions of Gallons)	28.23	28.79	28.57	29.10
Plant Capacity (Millions Gallons/Day)	128	128	128	150
Daily Average Consumption (Millions of Gallons)	N/A	67.95	72.34	70.00
Filtration & Treatment Division-Sewer				
No. of Lift Stations	53	57	57	65
Gal. of Wastewater Treated (Millions)	14,353	14,357	15,768	14,965
Avg. Gallons Wastewater Treated Per Day (Millions)	39.3	39.2	43.2	41.0
Laboratory Samples Tested/Analyzed	15,163	14,365	15,015	15,000
Stormwater Discharge Characterization (All Sources)	156	62	138	125
Construction & Maintenance Division				
Water				
Meters Repaired/Repl.	7,175	2,841	1,963	2,000
Renewed Water Service	2,416	1,383	1,432	1,500
Mains Installed (Ft.)	N/A	67,137	73,792	75,000
Mains Installed (Ft) Developer	87,351	96,741	91,041	95,000
Meters Installed (New)	3,465	2,764	2,517	2,550
Sewer				
Mains Inspected/ Cleaned (Ft.) (Contra	989,783	1,116,817	811,683	1,200,000
Mains Installed (Ft) Developer	111,055	71,542	94,183	100,000
Support				
Landscape Projects	4,865	6,212	4,305	4,500
Manholes Raised	2,136	1,132	1,074	1,200

WATER & SEWER OPERATING FUND

MAJOR ACCOMPLISHMENTS IN 2005

The Water and Sewer Department completed construction of the 150/200 million gallons per day (MGD) drinking water production plant, and began operating the new raw water reservoirs which resulted in giving the County 1 billion gallons of off-stream storage. Design was completed on upgrades for the Chattahoochee River water supply intake, pump station and transmission line to the reservoirs including completion of Rights-of-Way (ROW) acquisition and permitting. Implementation was nearing completion on the Department's Strategic Information Systems Master Plan, which networks the county's collection and distribution facilities for the first time. The department continued the implementation and coordination of the Watershed Management Plan for the South River basin, and assessment for the proposed CIP for future wastewater treatment. Also, the organization continued major programs for the identification and reduction of infiltration and inflow to the County's collection system, and for comprehensive inventory of collection system for preventive maintenance. There was an expanded implementation of the computerized maintenance management system with an interface to GIS database as well as to Oracle Financial and Purchasing Systems.

MAJOR GOALS FOR 2006 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

Production of the highest quality drinking water in sufficient quantities to provide for all the needs of DeKalb County; and treatment of wastewaters in accordance with all federal and state mandates to provide a clean and supportive environment for our citizens and neighbors.

Operation of modernized infrastructure supporting distribution and collection systems throughout the County, including replacement of aging systems to protect and serve our existing neighborhoods as well as the installation of new systems to encourage growth and development.

Human Services

Provision of efficient and accountable service to all inhabitants of DeKalb while maintaining the lowest possible cost to our customers.

Organizational Effectiveness

Development and support of additional safety and training programs to enhance job knowledge and synergy with other Department goals.

MAJOR BUDGETARY IMPACTS

Previous

In 2003, three positions were added to the organization, two FOG inspectors and one Administrative Assistant.

In FY 2004, nineteen positions were added including 1 Deputy Director, 1 Data Base Manager, 4 Engineering Technicians, and 13 positions to expand compliance inspections and rehabilitation of sewers. 6 Construction Inspector III positions have been transferred from Transportation to Water and Sewer. Also, a new cost center was established for Compliance Inspections and rehabilitations of sewers. As part of a reorganization realignment, the 57 positions in cost center 2130 (Finance - Revenue Collections) and 2 positions from cost center 2120 (Finance - Accounting Services) were transferred to a new cost center 2132 (Finance - Treasury) which is directly funded by the Water and Sewer Operating Fund.

In 2005, nineteen positions were added including: 1 Project Compliance Manager, 2 General Foremen, 6 Crew Supervisors, 1 Equipment Operator, and 9 Crew Workers for meter testing; expansion and rehabilitation of the County sewer mains, services, and reduction of sanitary sewer overflow; and to staff a weekend Construction Crew. Effective January 1, 2005, a rate increase for the water and sewer commodity charges increased the water charge to \$2.19 per 1,000 gallons and the sewer charge to \$3.22 per 1,000 gallons. By a November 2005 Administrative Order, Water and Sewer was separated from the Public Works Department, and became an independent operating department.

2006

In 2006, one Engineer is added to work on water and sewer projects, in-house studies, and DOT projects to assist in the supervision of County Contracts' contractors, and design of small in-house projects. The Scott Candler Water Treatment Plant is anticipated to come online during 2006.

Future

There are no significant budgetary impacts for the immediate future.

WATER & SEWER OPERATING FUND

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Administration	\$7,887,886	\$7,571,364	\$7,662,997	\$7,739,874
Capitalization	(5,390,859)	(5,454,359)	(5,680,000)	(5,680,000)
Construction and Maintenance	30,164,491	34,565,700	35,487,423	35,837,249
Data Management	2,338,502	2,982,666	3,906,485	4,194,206
Director's Office	2,346,368	3,217,807	3,488,977	3,777,753
Discounts Taken	(346)	(3,397)	0	0
Filtration and Treatment	32,064,359	34,267,735	37,826,377	39,969,332
Revenue / Expenditure Clearing	(28)	0	0	0
Revenue and Collections	4,805,176	5,541,136	6,559,936	6,569,156
Transfers and Reserves	45,382,175	66,927,120	60,611,810	60,611,810
	\$119,597,724	\$149,615,772	\$149,864,005	\$153,019,381

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Personal Services and Benefits	\$35,572,338	\$37,192,399	\$43,661,931	\$43,661,931
Purchased / Contracted Services	8,567,014	10,287,614	11,465,023	12,932,674
Supplies	11,948,688	15,187,436	13,831,692	15,384,834
Capital Outlays	55,054	197,369	135,550	152,600
Interfund / Interdepartmental Charges	5,104,099	7,924,537	6,246,479	6,298,882
Other Costs	12,968,356	11,899,297	18,251,677	18,316,807
Other Financing Uses	45,382,175	66,927,120	56,271,653	56,271,653
	\$119,597,724	\$149,615,772	\$149,864,005	\$153,019,381

FUNDING SOURCES			
	Actual 2004	Actual 2005	Budget 2006
Water & Sewer Operating	\$119,597,724	\$149,615,772	\$153,019,381
	\$119,597,724	\$149,615,772	\$153,019,381

AUTHORIZED POSITION LIST BY COST CENTER				
(See Salary Schedule, Appendix A, for explanation of salary ranges)				
COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Director's Office				
Dep Dir W&S Const & Maint	AI	1	1	1
Dep Dir W&S Eng & Construction	AI	1	2	2
Dep Dir W&S Plant Operations	AI	1	0	0

WATER & SEWER OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Director's Office (cont)				
Deputy Director W&S -Fin&Admin	AI	1	1	1
Asst. Director Water & Sewer	AH	1	1	1
Assoc Dir PW Water&Sewer	AF	1	1	1
Project Funds Mgr W&S	30	1	1	1
Special Projects Coordinator	28	1	1	1
Accountant Senior	26	1	1	1
Departmental Safety Coord	26	1	1	1
Administrative Coordinator	25	1	1	1
Project Analyst W&S	25	1	1	1
W&S Certification Instructor	25	1	1	1
Asst Departmental Safety Coord	24	1	1	1
Public Education Specialist	23	1	1	1
Administrative Assistant I	21	1	2	2
Secretary Principal	21	1	0	0
Accounting Tech Senior	19	1	1	1
FULL TIME Subtotal		18	18	18
Admin & Fiscal Control				
Admn Services Mgr W&S	33	1	1	1
Admin Operations Mgr	28	1	1	1
General Foreman Public Works	26	1	1	1
Crew Supervisor CDL	24	3	3	3
Administrative Assistant II	23	1	1	1
Heavy Equipment Truck Mechanic	23	1	1	1
Requisition Supervisor	23	1	1	1
WQC Electrical Specialist	23	1	1	1
Requisition Coordinator	22	1	1	1
Carpenter Senior	21	1	1	1
Painter, Senior	21	1	1	1
Payroll Personnel Tech Sr	21	3	1	1
Requisition Technician	21	2	2	2
Equipment Operator Senior	19	1	1	1
Payroll Personnel Technician	19	0	2	2
Crew Worker Senior	18	12	10	10
Crew Worker	16	3	5	5
FULL TIME Subtotal		34	34	34
Warehouse				
Inventory Warehouse Supervisor	25	1	1	1
Supply Specialist Senior	24	1	1	1
Office Assistant Senior	19	1	1	1
Stockworker	18	5	5	5
FULL TIME Subtotal		8	8	8
GPS/GIS/Data Management				
Engineering Supervisor	33	1	1	1
Engineer, Senior	29	3	3	3

WATER & SEWER OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
GPS/GIS/Data Management (cont)				
Engineer	28	1	1	1
Crew Supervisor CDL	24	1	1	1
Engineering Technician Senior	24	20	19	19
GIS Specialist Senior	24	2	2	2
Engineering Technician	23	1	2	2
Administrative Assistant I	21	1	1	1
Crew Worker Senior	18	1	1	1
FULL TIME Subtotal		31	31	31
IT Support				
Network Administrator	29	1	1	1
Departmental Microsystems Spec	28	5	5	5
Administrative Assistant II	23	1	1	1
FULL TIME Subtotal		7	7	7
F&T Admin & Supervision				
WQC Manager	33	1	1	1
Administrative Assistant II	23	1	1	1
FULL TIME Subtotal		2	2	2
P&M Admin & Supervision				
Water Production Pollution Control Branch	31	1	1	1
Wt Prod Poll Contrl Brn Ast Sp	30	1	1	1
Engineer, Senior	29	1	0	0
Engineer	28	0	1	1
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		4	4	4
Water Production Operations				
WQC Plant Supervisor	26	2	2	2
WQC Foreman	24	4	4	4
WQC Operator, Principal	23	2	2	2
WQC Operator Senior	21	16	14	14
WQC Operator	19	2	4	4
General Maintenance Worker, Sr	18	3	3	3
FULL TIME Subtotal		29	29	29
Water Maintenance				
Instrmentation & Controls Spec	28	1	1	1
WQC Maintenance Supv	26	1	1	1
Construction Supervisor	24	1	1	1
Crew Supervisor CDL	24	1	1	1
Supply Specialist Senior	24	1	0	0
WQC Maintenance Asst Supv	24	1	1	1
Electronic Technician Senior	23	2	2	2

WATER & SEWER OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Water Maintenance (cont)				
Water Maintenance Mech Sr	23	3	3	3
WQC Electrical Specialist	23	2	2	2
WQC Maintenance Coord	23	2	2	2
Contractural Service Inspector	21	1	1	1
Electronic Tech	21	1	1	1
Equipment Operator Principal	21	2	2	2
Supply Specialist	21	0	1	1
Water Maintenance Mechanic	21	9	9	9
Crew Worker Senior	18	2	1	1
Crew Worker	16	0	1	1
General Maintenance Worker	16	0	0	3
FULL TIME Subtotal		30	30	33
Water Laboratory				
Chemist, Senior	26	1	1	1
Chemist	24	1	1	1
Microbiologist	24	1	1	1
Water Wastewater Lab Tech, Sr	23	3	4	4
Water Wastewater Lab Tech	21	2	2	2
FULL TIME Subtotal		8	9	9
Sewer Lab Admin & Supervision				
Lab Monitor Supervisor	30	1	1	1
Lab Monitor Asst Supv	28	1	1	1
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		3	3	3
Sewer Laboratory				
Biologist	24	1	1	1
Chemist	24	2	2	2
Water Wastewater Lab Tech, Sr	23	7	5	5
Water Wastewater Lab Tech	21	2	4	4
FULL TIME Subtotal		12	12	12
Sewer Monitoring				
Environmentalist, Senior	25	1	1	1
Environmentalist	24	1	1	1
Environmental Tech, Sr	23	1	2	2
Environmental Technician	21	5	4	4
FULL TIME Subtotal		8	8	8
WPC Snapfinger Plants				
Water Production Pollution Control Branch	31	1	1	1
Wt Prod Poll Contrl Brn Ast Sp	30	1	1	1
Engineer	28	1	1	1

WATER & SEWER OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
WPC Snapfinger Plants (cont)				
WQC Plant Supervisor	26	2	2	2
Crew Supervisor CDL	24	1	1	1
WQC Foreman	24	6	6	6
Water Wastewater Lab Tech, Sr	23	1	1	1
WQC Operator, Principal	23	2	2	2
Administrative Assistant I	21	1	1	1
Equipment Operator Principal	21	2	2	2
WQC Operator Senior	21	7	6	6
WQC Operator	19	3	4	4
Crew Worker Senior	18	4	3	3
Crew Worker	16	1	1	1
FULL TIME Subtotal		33	32	32
WPC Pole Bridge Creek Plant				
Water Production Pollution Control Branch	31	1	1	1
WQC Plant Supervisor	26	2	2	2
WQC Foreman	24	4	4	4
Administrative Assistant I	21	1	1	1
WQC Operator Senior	21	3	3	3
WQC Operator	19	1	1	1
FULL TIME Subtotal		12	12	12
WPC Pole Bridge Maintenance				
WQC Maintenance Supv	26	1	1	1
WQC Maintenance Asst Supv	24	1	1	1
Electronic Technician Senior	23	1	1	1
Water Maintenance Mech Sr	23	1	0	0
Water Maintenance Mechanic	21	0	1	1
Crew Worker Senior	18	0	1	1
Water Maintenance Mech, Asst	18	1	1	1
Crew Worker	16	2	1	1
FULL TIME Subtotal		7	7	7
WPC Facilities Maintenance				
Instrmentation & Controls Spec	28	1	1	1
WQC Maintenance Supv	26	1	1	1
WQC Maintenance Asst Supv	24	1	1	1
Electronic Technician Senior	23	1	1	1
Water Maintenance Mech Sr	23	3	4	4
WQC Electrical Specialist	23	1	1	1
WQC Maintenance Coord	23	1	1	1
Electronic Tech	21	1	1	1
Water Maintenance Mechanic	21	5	9	9
Office Assistant Senior	19	1	1	1
Water Maintenance Mech, Asst	18	5	0	0
FULL TIME Subtotal		21	21	21

WATER & SEWER OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
C & M Div Management & Admin				
Construction & Maint Mgr W&S	33	1	1	1
Customer Support Administrator	28	1	1	1
Production Control Manager	28	1	1	1
Environmental Project Coord	24	1	1	1
Administrative Assistant II	23	1	1	1
Crew Supervisor	23	1	1	1
Customer Support Assistant	21	1	1	1
FULL TIME Subtotal		7	7	7
Technical Services				
Engineering Supervisor	33	1	1	1
Engineer, Senior	29	2	2	2
Engineer	28	1	1	2
Production Control Manager	28	1	1	1
General Foreman Public Works	26	1	1	1
Production Control Supervisor	26	1	1	1
Construction Inspector	25	10	10	10
Cross Connection Control Spec	24	1	1	1
Engineering Technician Senior	24	1	1	1
GIS Specialist Senior	24	3	3	3
Administrative Assistant II	23	1	1	1
Crew Supervisor	23	10	10	10
Cross Connect Control Spc Asst	23	2	2	2
Engineering Technician	23	1	1	1
GIS Specialist	23	3	3	3
Specification Coordinator	23	1	1	1
Administrative Assistant I	21	2	2	2
Office Assistant Senior	19	2	2	2
Crew Worker Senior	18	1	0	0
FULL TIME Subtotal		45	44	45
District 1 - Maintenance				
Construction Maintenance Supt	30	1	1	1
General Foreman Public Works	26	4	4	4
Construction Inspector	25	1	1	1
Crew Supervisor CDL	24	15	15	15
Supply Specialist Senior	24	1	1	1
Equipment Operator Principal	21	6	6	6
Service Request Technician	20	1	1	1
Equipment Operator Senior	19	3	3	3
Crew Worker Senior	18	38	35	35
Crew Worker	16	6	8	8
FULL TIME Subtotal		76	75	75
Construction				
Construction Maintenance Supt	30	1	1	1
General Foreman Public Works	26	5	6	6

WATER & SEWER OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Construction (cont)				
Construction Inspector	25	2	2	2
Construction Supervisor	24	6	6	6
Crew Supervisor CDL	24	17	21	21
Electronic Technician Senior	23	1	1	1
Equipment Operator Principal	21	6	6	6
Service Request Technician	20	1	1	1
Equipment Operator Senior	19	3	4	4
Field Service Representative	19	2	2	2
Crew Worker Senior	18	34	37	37
Meter Mechanic	18	4	4	4
Crew Worker	16	23	24	24
FULL TIME Subtotal		105	115	115
District 2 - Maintenance				
Construction Maintenance Supt	30	1	1	1
General Foreman Public Works	26	5	6	6
Construction Inspector	25	2	2	2
Crew Supervisor CDL	24	18	19	19
Public Works Dispatch, Supv	23	1	1	1
Equipment Operator Principal	21	8	8	8
Service Request Technician	20	1	1	1
Dispatcher	19	7	7	7
Equipment Operator Senior	19	2	2	2
Crew Worker Senior	18	35	40	40
Maintenance Mechanic	18	1	1	1
Crew Worker	16	12	11	11
FULL TIME Subtotal		93	99	99
District 3 - Maintenance				
Construction Maintenance Supt	30	1	1	1
General Foreman Public Works	26	5	5	5
Construction Inspector	25	1	1	1
Crew Supervisor CDL	24	15	15	15
Heavy Equipment Truck Mechanic	23	3	3	3
Equipment Operator Principal	21	8	8	8
Welder Senior	21	1	2	2
Service Request Technician	20	1	1	1
Equipment Operator Senior	19	4	4	4
Welder	19	1	0	0
Crew Worker Senior	18	30	31	31
Office Assistant	18	1	1	1
Crew Worker	16	7	7	7
FULL TIME Subtotal		78	79	79
Compliance				
Asst Dir PW, Finance & Admin	AE	0	1	1
Dep Dir W&S - Comp & Trtmt Ops	31	1	1	1

WATER & SEWER OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Compliance (cont)				
Engineer, Senior	29	1	1	1
Compliance Division Supv., W&S	26	3	3	3
Construction Inspector	25	6	6	6
Compliance Inspector	24	9	9	9
GIS Specialist Senior	24	1	1	1
Crew Supervisor	23	4	5	5
Administrative Assistant I	21	2	2	2
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	12	14	14
Crew Worker	16	2	2	2
FULL TIME Subtotal		42	46	46
FULL TIME Total		713	732	736
ALL POSITIONS Total		713	732	736

See Finance Department Section of this Budget Book for the total authorized positions for the Revenue Collections and Treasury Cost Centers. The Water and Sewer Revenue Fund fully funds those Treasury and Accounting Services division positions that are assigned to water/sewer work. There are 121 full-time positions assigned to Water and Sewer activities.

WATER AND SEWER CONSTRUCTION FUND

PROGRAM DESCRIPTION

The Water and Sewerage Construction Fund was created in 1990 to account for expenditures made from the proceeds of the 1990 and 1993 Revenue Bond issues, and local government contributions associated with the construction projects. As part of the 1996 budget, the remaining 1990 projects were transferred to the Renewal and Extension Fund. Payments from the Construction Fund are made in accordance with the bond resolution and local government agreements. State law requires that capital project funds be portrayed as project-length rather than annual budgets. Consequently, the budget for this fund is no longer adopted as part of the County's annual budget process.

MAJOR BUDGETARY IMPACTS

Previous

The County issued bonds in 1993 in order to fund its pro rata participation in the City of Atlanta's Phosphorous Reduction Program. Subsequent to issuing the bonds, the City abandoned the initial design and revised the treatment plan to include an expansion of the existing Clayton Plant facilities at a significantly higher cost. In 1997, the County paid its share of the prior project cost to Atlanta. In 1999 a rate increase was adopted which enabled a bond issue to raise funds to cover the added cost of the County's portion of the R. M. Clayton Plant upgrade, and to construct an additional raw water reservoir. In 2000, the County completed the Series 2000 Bond Issue which yielded \$214,525,000. These funds allowed an expansion of the Scott Candler Filter Plant. In 2002, the contract was signed and the construction was begun on the Scott Candler Water Filter Plant. In 2003, Design and regulatory permit applications continued for the new Chattahoochee River water supply intake, 200 MGD water supply intake, 200 MGD pump station and 96" transmission line to reservoirs.

2006

During 2006, it is anticipated that there will be a \$97 million bond sale: approximately \$52 million for a raw water pumping station and transmission line, approximately \$35 million for wastewater plant expansion and engineering, and approximately \$10 million for the east side sewer capacity expansion.

Future

The County is continuing to develop improvements in the water treatment capacities of the system. Projects will be added to this fund as further improvements to the system are required.

FUNDING SOURCES

ANTICIPATIONS BEGINNING 1998

Construction Fund	\$375,456,441
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SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
Capital Projects	\$401,176,103	\$374,188,679	\$26,987,424
Interfund Transfers	1,267,762	1,267,762	0
TOTAL	\$402,443,865	\$375,456,441	\$26,987,424

WATER AND SEWER RENEWAL AND EXTENSION FUND

PROGRAM DESCRIPTION

The Water and Sewerage Renewal and Extension (R&E) Fund is a separate fund to permit accounting for funds in excess of operating and debt service requirements used to renew or extend the current system. Expenditures from the Renewal and Extension Fund are made for replacements, additions, extensions and improvements or paying any obligations incurred for such purposes or paying the costs of any engineering studies, surveys or plans and specifications pertaining to future development or expansion of the system. State Law requires that capital project funds be portrayed as project-length rather than annual budgets. Consequently, the budget for this fund is no longer adopted as part of the County's annual budget process. The 1990 Bond Projects were moved from the Construction Fund to the R&E Fund in the 1996 budget.

MAJOR BUDGETARY IMPACTS

Previous

In 1997, a new account was established to handle physical plant renovations at the sewer plants which are more than maintenance items, but not large enough to warrant individual project status. Also, starting in 1997 computer equipment for Water and Sewer is no longer being purchased through this fund, but is now being provided by the Water and Sewer Operating Fund. In 1999 a rate increase was adopted which funded a bond issue, and increased the funds available for transfer to this fund. In 2000, \$1,188,739 was budgeted for additional equipment. In 2001, all equipment for Water and Sewer except desktop computers was funded from the Renewal and Extension Fund. In 2001, \$13,323,486 was budgeted for this purpose. The funding transfer from the Operating Fund was budgeted at \$16,146,178 for 2001. In 2002, \$228,050 was budgeted for computers and \$27,123,194 was transferred from the Operating Fund. In 2003, \$1,570,767 was budgeted for computers, and \$11,508,764 was transferred from the Operating Fund. In 2004, \$2,173,439 was budgeted for equipment with the exception of desktop computers. In 2005, \$2,173,439 was budgeted for all equipment except desktop computers. The funding transfer from the Operating Fund was budgeted at \$23,246,516 for 2005.

2006

All equipment including desktop computers for Water and Sewer is funded from the Renewal and Extension Fund. In 2006, \$1,676,400 has been budgeted for by-pass pumps and \$652,475 for computer equipment and major software. The funding transfer from the Operating Fund is budgeted at \$14,474,663 for 2006.

Future

The present rate structure and recent demand history indicate that the Water and Sewer System will be able to meet its operating and capital requirements for the foreseeable future.

FUNDING SOURCES	
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	ANTICIPATIONS BEGINNING 1998
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Renewal and Extension Fund	
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	\$311,330,689
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WATER AND SEWER RENEWAL AND EXTENSION FUND**SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
Equipment	\$56,512,203	\$43,178,928	\$13,333,275
Capital Projects	280,637,622	252,984,735	27,652,887
Interfund Transfers	125,943	125,943	0
TOTAL	<u>\$337,275,768</u>	<u>\$296,289,606</u>	<u>\$40,986,162</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR PROJECT CATEGORY

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
Policy Projects	19,716,574	19,426,269	290,305
Reimbursable Projects	608,815	608,815	0
Miscellaneous Projects	260,438,176	233,075,594	27,362,582
Non-Project Expenditures	56,512,203	43,178,928	13,333,726
TOTAL	<u>337,275,768</u>	<u>296,289,606</u>	<u>40,986,613</u>

WATER & SEWER SINKING FUND

PROGRAM DESCRIPTION

The Water & Sewerage Sinking Fund is a separate fund specifically designated to pay principal and interest payments on Revenue Bond issues and to maintain required reserves. Revenue is derived from a transfer of funds from the Water & Sewerage System Revenue Fund and from earnings on Sinking Fund investments. The Water & Sewerage System's financial condition is sound as demonstrated by the ratings of its bonds as of year end:

	Moody's Investors Service	Standard & Poor's
Water & Sewerage System Revenue	Aa2	AA

ACTIVITY MEASURES

	1/1/03	1/1/04	1/1/05	1/1/06
Principal Balance (000's)	\$446,580	\$619,700	\$497,815	\$490,900

MAJOR BUDGETARY IMPACTS

Previous

The County issued revenue bonds in the amounts of \$145,665,000 and \$34,200,000 during 2003. The proceeds of these bonds will be utilized to make water plant improvements, renovation and reconstruction of trunk sewers and construction of a new Administration Building. As well, part of these funds will be used to refund the Series 1993 Revenue Bonds maturing 2005 through 2023.

Future

The County currently expects to issue additional bonds in 2006 and 2007 for various Water & Sewer projects.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Other Costs	\$0	\$0	\$8,028,049	\$8,028,049
Debt Service	31,507,571	32,125,708	32,172,197	32,172,197
	\$31,507,571	\$32,125,708	\$40,200,246	\$40,200,246

FUNDING SOURCES

	Actual 2004	Actual 2005	Budget 2006
Water & Sewer Sinking	\$31,507,571	\$32,125,708	\$40,200,246
	\$31,507,571	\$32,125,708	\$40,200,246

WATER & SEWER SINKING FUND

2006 BUDGET OBLIGATION WATER & SEWERAGE REVENUE BONDS BY SERIES AS OF 1/1/2006

	<u>Principal</u>	<u>Interest</u>	<u>Total P&I</u>
Series 1997 (Ref.)	\$5,955,000	\$372,188	\$6,327,188
Series 1999	0	4,774,733	4,774,733
Series 2000	920,000	11,004,138	11,924,138
Sreies 2003 A & B	440,000	8,646,138	9,086,138
Total	\$7,315,000	\$24,797,197	\$32,112,197

TOTAL BUDGET OBLIGATION WATER & SEWERAGE REVENUE BONDS BY SERIES AS OF 1/1/2006
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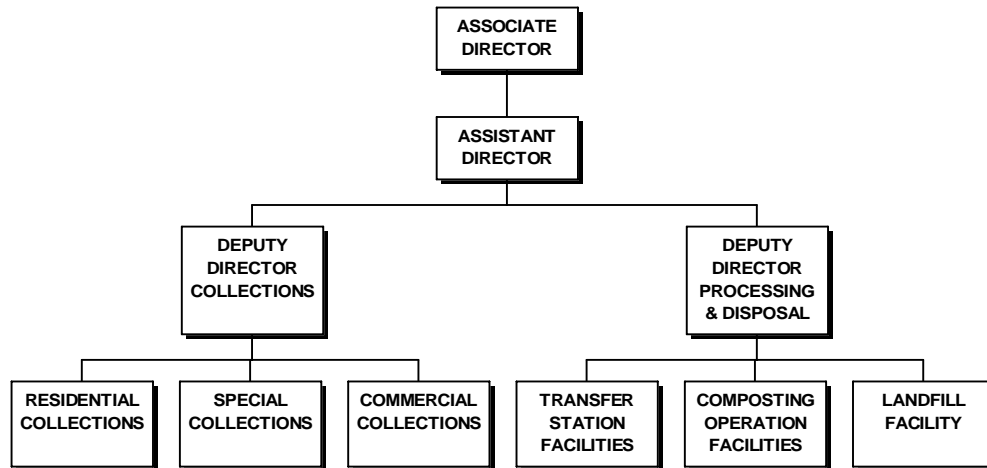
	<u>Principal</u>	<u>Interest</u>	<u>Total P&I</u>
Series 1997 (Ref.)	\$5,955,000	\$372,188	\$6,327,188
Series 1999	96,345,000	87,885,173	184,230,173
Series 2000	209,605,000	209,473,854	419,078,854
Sreies 2003 A & B	178,995,000	165,213,350	344,208,350
Total	\$490,900,000	\$462,944,565	\$953,844,565

WATER & SEWER SINKING FUND

WATER & SEWERAGE SINKING FUND TOTAL BUDGET OBLIGATION WATER & SEWERAGE REVENUE BONDS, ALL SERIES AS OF 1/1/2006
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	<u>Principal</u>	<u>Interest</u>	<u>Total P&I</u>
2006	\$7,315,000	\$24,797,197	\$32,112,197
2007	5,550,000	24,374,809	29,924,809
2008	8,910,000	24,160,039	33,070,039
2009	9,445,000	23,802,476	33,247,476
2010	9,835,000	23,414,113	33,249,113
2011	10,245,000	22,999,787	33,244,787
2012	10,740,000	22,506,756	33,246,756
2013	11,265,000	21,979,769	33,244,769
2014	11,840,000	21,401,294	33,241,294
2015	12,440,000	20,809,394	33,249,394
2016	13,085,000	20,164,844	33,249,844
2017	13,760,000	19,486,819	33,246,819
2018	14,475,000	18,767,444	33,242,444
2019	15,225,000	18,023,819	33,248,819
2020	16,005,000	17,241,625	33,246,625
2021	16,820,000	16,419,306	33,239,306
2022	17,695,000	15,547,306	33,242,306
2023	18,600,000	14,646,206	33,246,206
2024	19,765,000	13,698,994	33,463,994
2025	20,770,000	12,692,618	33,462,618
2026	21,830,000	11,635,044	33,465,044
2027	22,930,000	10,533,506	33,463,506
2028	24,085,000	9,376,456	33,461,456
2029	19,375,000	8,161,119	27,536,119
2030	20,355,000	7,178,813	27,533,813
2031	21,385,000	6,146,806	27,531,806
2032	22,470,000	5,062,575	27,532,575
2033	23,640,000	3,891,825	27,531,825
2034	24,875,000	2,660,025	27,535,025
2035	26,170,000	1,363,781	27,533,781
Total	\$490,900,000	\$462,944,565	\$953,844,565

PUBLIC WORKS - SANITATION OPERATING FUND



MISSION STATEMENT

- A. To collect, transport and dispose of all solid waste generated in the unincorporated areas of DeKalb County for both commercial and residential customers.
- B. To manage the County's landfills and composting operations.
- C. To mow the rights of way in unincorporated DeKalb County and all County owned vacant lots.
- D. To respond to citizen's/customer's calls for service for all sanitation related matters.
- E. To implement policies that are in compliance with all state and federal regulations.
- F. To maintain present recycling levels and to increase these percentages in order to reach state goals through implementing new, innovative and the best management procedures economically practical.

PROGRAM DESCRIPTION

The Residential Collections Division provides twice-a-week curbside and back door collection of solid waste. It also provides once-a-week curbside recycling, once-a-week yard debris collection, MARTA stop and litter collection services. It includes a Special Collections Section, which provides periodic pickup and proper management of appliances, bulky items, and passenger tires and deceased animals for residents, and also provides for the collection and proper management of trash illegally discarded on all rights of way in unincorporated DeKalb.

The Commercial Collections Division provides six days per week collection of front load compactor container, and roll-off container services. It also provides mixed paper and recycling drop-off location Collection Services. This division provides for mowing, trimming of tree branches and herbicide control requirements along all unincorporated DeKalb County rights of way and Municipalities assigned. It is also responsible for mowing all County owned vacant lots.

The Processing and Disposal Division provides for the accumulation and processing of solid waste generated by County and Municipal collection vehicles at four transfer facilities, and transport of the waste to an approved disposal site. It also provides for the accumulation and removing of yard debris generated by County and Municipal collection vehicles at two transfer stations, and its transport to the Seminole Composting Facility. It operates a Municipal Solid Waste Landfill, a Construction and Demolition Landfill, tire storage and a groundwater leachate and methane monitoring control systems. It also manages a mining permit and a solid waste-handling permit to insure compliance with local, state and federal regulations.

PUBLIC WORKS - SANITATION OPERATING FUND

PERFORMANCE INDICATORS				
	Actual 2003	Actual 2004	Actual 2005	Estimated 2006
COST OF RES REFUSE COLL *	\$72	\$51.22	\$62.51	\$82.85
COST OF RES SPECIAL COLL*.	\$90	N/A	N/A	\$89.32
COST OF COMM. REFUSE COLL*	\$35	N/A	\$28.12	\$42.96
COST OF REFUSE PROCESSED*	\$12	\$180.50	\$10.99	\$13.06
COST OF YARD DEBRIS COMPOSTED*	12	N/A	N/A	\$11.33
COST OF REFUSE DISPOSED*	\$8	\$6.25	\$7.22	\$8.88
COMPLAINTS PER 10,000 CUST	25	20	25	20
% OF RECYCLED MATERIALS PER TON OF REFUSE COLLECTED	25%	23%	23%	32%

*Per ton

PUBLIC WORKS - SANITATION OPERATING FUND

ACTIVITY MEASURES

	Actual 2003	Actual 2004	Actual 2005	Estimated 2006
Collections:				
Commercial Accounts	10,123	10,245	8,129	8,373
Total Commercial Tonnage	170,088	195,345	147,235	151,652
Residences Served	163,987	165,116	153,748	158,360
Total Residential Tonnage	293,930	286,702	198,854	204,820
Appliances Collected	7,325	7,523	9,287	9,566
Dead Animals Collected	6,687	6,854	5,862	6,038
Recycling:				
Scrap Metal (Tons)	1,447	1,438	1,503	1,548
Newspaper (Tons)	434	422	412	400
Mixed Papers Tons)	928	1,846	2,450	3,200
Aluminum Cans (Tons)	0	0	1	1
Glass (Tons)	22	161	102	80
CFC (Units)	1,070	987	1,071	1,150
Yard Debris (Tons)	123,930	94,897	123,534	125,000
Recycling Revenue	91,449	143,918	280,250	300,000
Processing:				
Buford Plant Tonnage	126,524	123,038	130,490	134,405
Central Transfer Tonnage	98,204	89,239	81,616	40,000
East Transfer Tonnage	63,987	62,272	68,482	70,536
Seminole Plant Tonnage	11,067	6,800	4,263	4,500
Pathological	308	312	204	210
Disposal:				
Seminole Landfill (Tons)	507,119	483,391	577,095	594,408

MAJOR ACCOMPLISHMENTS IN 2005

Reorganized the Residential Collection Section into two separate collection operations: household garbage and special collections. Received major modification approval for the Seminole Road Landfill that will extend the site life from 2017 to 2071. Increase average density at the landfill from 1350 to 1525 pounds of msm per cubic yard in place. Completed Environmental Impact Study of dismantling the Central Transfer Station. Completed relocating the administration office staff in two trailers. Completed remodeling the administration building. Completed relocating the Natural Gas Line from the future cell development to the buffer around the facility. Completed the stream relocation project through the future cell development around the facility. Began construction of Phase 3 unit 1 landfill disposal cell. We received BOC approval for a Power Purchasing Agreement with Georgia Power. Began a comprehensive subscription residential curbside-recycling program. Received 98% of reimbursement request form GEMA for Hurricane Ivan regarding Sanitation cleanup and proper disposal effort. Completed the ten-year Solid Waste Management Plan submittal to ARC.

MAJOR GOALS FOR 2006 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

Receive BOC approval for Rate Increase for next five years.

Infrastructure

Complete Phase 3 unit 1 Cell Development.

Complete Demolition and new Road Access of Central Transfer Station.

PUBLIC WORKS - SANITATION OPERATING FUND

MAJOR BUDGETARY IMPACTS

Previous

In 2003, 29 positions and 7 vehicles were added to allow for residential routes of fewer than 1,000 residences. Two positions and 3 vehicles were added to expand the roll-off service. Two positions and 2 vehicles were included to add 2 commercial routes. A Collections Superintendent was created to better manage the commercial activities of the Division. 1 Administrative Assistant and 1 Assistant Superintendent-Landfill Operations were added to ease administrative workload.

In 2004, two Deputy Directors, two Safety and Training Officers, two more Roll-Off crews, and two more Collection Crews were added.

In 2005, ten positions were added to provide better service; 1 Landfill Equipment Operator, 1 Collections Superintendent, 1 PIO, 4 Field Supervisors, 1 Supervisor Customer Service, 1 Senior Customer Rep., and 1 Roll-Off Cont. Operator,

2006

Funding in the amount of \$666,221 was approved to add another Compost Facility at the Landfill to help us process compost faster to keep up with the demand. This includes equipment, (1) Crew Supervisor, (1) Landfill Equipment Operator, and (1) Senior Equipment Operator.

Also included in the 2006 budget are contributions to Capital Projects for the following:

PROJECT	AMOUNT
Solid Waste Management System	\$310,000
Major Modifications Phase 3&4	1,500,000
Phase III Unit 1 Development	10,000,000
North Sanitation	2,025,000
Central Transfer Station Replacement	1,350,000
Crymes Landfill	500,000
Green Energy Project	1,864,000
Oracle Implementation Costs	433,813
Seminole Land Acquisition & Soil Management	300,000
TOTAL	\$18,282,813

Future

The rate increase of 2006 will enable the Division to add the staff necessary to meet the increased service demand due to housing development in the County. The capital costs associated with the operation of the landfill remain significant. The new rate increase will provide some relief, but the financial requirements of the Sanitation Fund will have to be closely monitored to insure that the Division will be able to meet its service requirements.

PUBLIC WORKS - SANITATION OPERATING FUND

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Administration	\$24,583,460	\$19,037,838	\$25,933,759	\$26,285,700
Commercial Roll-Off Services	1,120,391	1,432,745	1,541,906	1,543,412
Commercial Support	4,547,576	4,761,132	5,065,456	5,133,397
Discounts Taken	0	(34)	0	0
Disposal	4,137,246	5,187,469	5,019,016	5,106,898
Mowing	1,371,022	1,570,935	1,526,211	1,528,211
Processing and Transporting	6,451,584	8,516,234	9,203,951	9,337,125
Residential Collection	21,482,676	16,981,419	16,794,632	16,875,908
Revenue Collection	229,892	214,605	231,517	231,517
Special Colliection	0	6,408,975	8,256,688	8,271,482
	<u>\$63,923,846</u>	<u>\$64,111,318</u>	<u>\$73,573,136</u>	<u>\$74,313,650</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Personal Services and Benefits	\$22,318,069	\$24,255,622	\$26,985,590	\$26,985,711
Purchased / Contracted Services	1,861,354	2,700,832	3,666,944	4,067,097
Supplies	1,638,508	2,087,232	2,121,544	2,413,901
Capital Outlays	333,188	278,140	307,550	353,455
Interfund / Interdepartmental				
Charges	17,148,010	20,042,986	18,698,212	18,700,190
Other Costs	674,717	796,507	3,510,483	3,510,483
Other Financing Uses	19,950,000	13,950,000	18,282,813	18,282,813
	<u>\$63,923,846</u>	<u>\$64,111,318</u>	<u>\$73,573,136</u>	<u>\$74,313,650</u>

FUNDING SOURCES

	Actual 2004	Actual 2005	Budget 2006
Public Works - Sanitation Operating	<u>\$63,923,846</u>	<u>\$64,111,318</u>	<u>\$74,313,650</u>
	\$63,923,846	\$64,111,318	\$74,313,650

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Administration				
Asst Director Sanitation	AJ	1	1	1
Assoc Dir PW Sanitation	AF	1	1	1
Dep Dir San-Disposal Divisions	32	1	1	1
DepDirSan-Collection Divisions	32	1	1	1
Admin Operations Mgr	28	1	1	1

PUBLIC WORKS - SANITATION OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Administration (cont)				
Departmental Microsystems Spec	28	1	1	1
Customer Account Supervisor	24	0	1	1
Administrative Assistant II	23	2	2	2
Public Education Specialist	23	0	1	1
Sanitation Inspector Senior	23	1	1	1
Sanitation Route Coordinator	23	1	1	1
Administrative Assistant I	21	1	1	1
Payroll Personnel Tech Sr	21	0	1	1
Roll Off Container Oper.	21	0	1	1
Sanitation Inspector	21	3	3	3
Customer Service Rep Sr	19	6	9	9
Office Assistant Senior	19	4	5	5
Payroll Personnel Technician	19	1	0	0
Sanitation Route Analyst	19	1	1	1
FULL TIME Subtotal		26	33	33
Keep DeKalb Beautiful				
Dir Keep DeKalb Beautiful Prg	25	1	1	1
Coor Keep DeKalb Beautfl Prg	21	1	1	1
FULL TIME Subtotal		2	2	2
North Transfer Station				
Solid Waste Plant Manager	25	1	1	1
Solid Waste Plant Supv	24	2	2	2
Equipment Operator Principal	21	1	1	1
Landfill Equipment Operator	21	5	5	5
San Tractor/Trailer Operator	21	15	15	15
Welder Senior	21	2	2	2
Equipment Monitor	19	1	0	0
Office Assistant Senior	19	0	1	1
San Tractor/Trailer Oper Train	19	1	1	1
Solid Waste Plant Operator	19	1	1	1
Crew Worker Senior	18	7	7	7
Scale Operator	18	2	2	2
FULL TIME Subtotal		38	38	38
Seminole Compost Facility				
Solid Waste Plant Manager	25	1	1	1
Solid Waste Plant Supv	24	1	1	1
Crew Supervisor	23	0	0	1
Landfill Equipment Operator	21	3	4	5
Roll Off Container Oper.	21	4	4	4
Solid Waste Plant Mechanic	21	3	3	3
Welder Senior	21	2	2	2
Equipment Operator Senior	19	0	0	1
Crew Worker Senior	18	7	5	5

PUBLIC WORKS - SANITATION OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Seminole Compost Facility (cont)				
Crew Worker	16	0	2	2
FULL TIME Subtotal		21	22	25
Central Transfer Station				
Processing & Disposal Supt	31	1	1	1
Processing&Disposal Asst Supt	28	1	1	1
Solid Waste Plant Supv	24	2	2	2
Electrician Senior	23	1	1	1
San Tractor/Trailer Operator	21	6	5	5
Transfer Station&Inciner Oper	21	3	3	3
Equipment Monitor	19	1	0	0
Equipment Operator Senior	19	0	1	1
Office Assistant Senior	19	1	0	0
San Tractor/Trailer Oper Train	19	0	1	1
Crew Worker Senior	18	2	2	2
Office Assistant	18	1	0	0
Scale Operator	18	2	2	2
FULL TIME Subtotal		21	19	19
East Transfer Station				
Solid Waste Plant Supv	24	1	1	1
Landfill Equipment Operator	21	2	2	2
San Tractor/Trailer Operator	21	7	6	6
San Tractor/Trailer Oper Train	19	0	1	1
Crew Worker Senior	18	2	1	1
Scale Operator	18	1	1	1
Crew Worker	16	0	1	1
FULL TIME Subtotal		13	13	13
North Residential				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	4	2	2
Supply Specialist	21	1	1	1
Equipment Monitor	19	2	2	2
San Driver Crew Leader	19	30	20	20
San Driver Special Collections	19	3	0	0
Refuse Collector Senior	18	41	29	29
San Driver Crew Leader Trainee	18	6	3	3
Refuse Collector	16	31	21	21
FULL TIME Subtotal		119	79	79
North Special Collection				
Sanitation General Foreman	26	0	1	1
Sanitation Supv Field	23	0	2	2
San Driver Crew Leader	19	0	12	12

PUBLIC WORKS - SANITATION OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
North Special Collection (cont)				
San Driver Special Collections	19	0	3	3
Refuse Collector Senior	18	0	15	15
San Driver Crew Leader Trainee	18	0	1	1
Refuse Collector	16	0	7	7
FULL TIME Subtotal		0	41	41
Central Residential				
Sanitation Res Collection Supt	31	1	1	1
Sanitation General Foreman	26	1	1	1
Sanitation Safety Instructor	24	1	1	1
Sanitation Supv Field	23	4	2	2
Supply Specialist	21	1	1	1
Equipment Monitor	19	3	2	2
Office Assistant Senior	19	1	0	0
San Driver Crew Leader	19	24	17	17
San Driver Special Collections	19	5	0	0
Refuse Collector Senior	18	30	23	23
San Driver Crew Leader Trainee	18	7	3	3
Refuse Collector	16	31	17	17
FULL TIME Subtotal		109	68	68
Central Special Collection				
Sanitation Res Collection Supt	31	0	1	1
Sanitation General Foreman	26	0	1	1
Sanitation Supv Field	23	0	2	2
Equipment Monitor	19	0	1	1
San Driver Crew Leader	19	0	10	10
San Driver Special Collections	19	0	5	5
Refuse Collector Senior	18	0	10	10
San Driver Crew Leader Trainee	18	0	1	1
Refuse Collector	16	0	11	11
FULL TIME Subtotal		0	42	42
East Residential				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	4	2	2
Supply Specialist	21	1	1	1
Equipment Monitor	19	2	1	1
San Driver Crew Leader	19	26	20	20
San Driver Special Collections	19	2	0	0
Refuse Collector Senior	18	24	23	23
San Driver Crew Leader Trainee	18	8	3	3
Refuse Collector	16	43	24	24
FULL TIME Subtotal		111	75	75

PUBLIC WORKS - SANITATION OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
East Special Collection				
Sanitation General Foreman	26	0	1	1
Sanitation Supv Field	23	0	2	2
Equipment Monitor	19	0	1	1
San Driver Crew Leader	19	0	10	10
San Driver Special Collections	19	0	2	2
Refuse Collector Senior	18	0	6	6
San Driver Crew Leader Trainee	18	0	1	1
Refuse Collector	16	0	14	14
FULL TIME Subtotal		0	37	37
South Residential				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	4	2	2
Supply Specialist	21	1	1	1
Equipment Monitor	19	2	1	1
San Driver Crew Leader	19	24	20	20
San Driver Special Collections	19	2	1	1
Refuse Collector Senior	18	44	30	30
San Driver Crew Leader Trainee	18	11	2	2
Refuse Collector	16	26	18	18
FULL TIME Subtotal		115	76	76
South Special Collection				
Sanitation General Foreman	26	0	1	1
Sanitation Supv Field	23	0	2	2
Equipment Monitor	19	0	1	1
San Driver Crew Leader	19	0	9	9
San Driver Special Collections	19	0	1	1
Refuse Collector Senior	18	0	16	16
San Driver Crew Leader Trainee	18	0	4	4
Refuse Collector	16	0	6	6
FULL TIME Subtotal		0	40	40
Mowing & Herbicide				
Sanitation General Foreman	26	1	1	1
Crew Supervisor CDL	24	1	1	1
Crew Supervisor	23	5	5	5
Equipment Operator Senior	19	17	17	17
Herbicide Equipment Operator	19	1	1	1
Maintenance Mechanic	18	1	1	1
FULL TIME Subtotal		26	26	26
Roll-Off Services				
Sanitation Res Collection Supt	31	1	1	1
Sanitation General Foreman	26	1	1	1
Sanitation Safety Instructor	24	1	1	1

PUBLIC WORKS - SANITATION OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Roll-Off Services (cont)				
Roll Off Container Oper.	21	7	7	7
Comm Front End Loader Oper	19	1	0	0
Comm Front End Loader Op Trne	18	0	1	1
FULL TIME Subtotal		11	11	11
Commercial Support				
Welder Supervisor	23	1	1	1
Equipment Operator Senior	19	2	2	2
Painter	19	1	1	1
Welder	19	4	4	4
Crew Worker Senior	18	6	6	6
FULL TIME Subtotal		14	14	14
North Commercial				
Sanitation Supv Field	23	1	1	1
Comm Front End Loader Oper	19	8	8	8
FULL TIME Subtotal		9	9	9
Central Commercial				
Sanitation Supv Field	23	1	1	1
Comm Front End Loader Oper	19	7	9	9
Comm Front End Loader Op Trne	18	2	0	0
FULL TIME Subtotal		10	10	10
South Commercial				
Sanitation Supv Field	23	1	1	1
Comm Front End Loader Oper	19	7	7	7
FULL TIME Subtotal		8	8	8
East Commercial				
Sanitation Supv Field	23	1	1	1
Comm Front End Loader Oper	19	8	7	7
Comm Front End Loader Op Trne	18	0	1	1
FULL TIME Subtotal		9	9	9
Seminole Landfill				
Landfill Management Supt	31	1	1	1
Landfill Operations Asst Supt	26	4	4	4
Landfill Equipment Operator	21	14	14	14
Equipment Operator Senior	19	5	5	5
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	8	7	7
Scale Operator	18	4	4	4

PUBLIC WORKS - SANITATION OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Seminole Landfill (cont)				
Crew Worker	16	0	1	1
FULL TIME Subtotal		37	37	37
FULL TIME Total		699	709	712
ALL POSITIONS Total		699	709	712

PUBLIC WORKS - SANITATION - CAPITAL PROJECTS

PROGRAM DESCRIPTION

Because the Sanitation Department is a self-supporting enterprise, any county funds required to meet its capital needs come from the Sanitation Fund. In 2006, the following projects were approved for additional funding: \$500,000 for Crymes Landfill, \$10,000,000 for Phase III Unit I, \$1,350,000 for the Central Transfer Station, \$2,025,000 for the North Sanitation Station, \$1,500,000 for Major Modifications 3 and 4, \$310,000 for Sanitation Management Information System, \$300,000 for Seminole Land Acquisition & Soil Management, \$1,864,000 for Green Energy Project, and \$433,813 for Oracle Implementation Costs.

IMPACT ON OPERATING BUDGET

There will be no direct impact on the operating budget. The services required to implement these programs are either contracted out or Sanitation employees provide the services.

RECENT CHANGES

Effective July 1, 1998, state legislation changed the way in which capital project budgets are portrayed. House Bill No. 1364 amended Article 1 of Chapter 81 of Title 36 of the Official Code of Georgia Annotated by stating that capital projects funds are to be portrayed as project-length budgets rather than as annual budgets. Therefore, they are no longer adopted as part of the County's annual budget process.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$66,720,924
Fund Balance Carried Forward	0
TOTAL	\$66,720,924

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
North Transfer Station	\$2,025,000	\$0	\$2,025,000
Sanitation Management System	310,000	0	310,000
Green Energy Project	5,364,000	3,500,000	1,864,000
Major Mods/Phases 3 & 4	4,875,000	3,291,531	1,583,469
Central Transfer Station	12,925,000	0	12,925,000
Phase III Unit I	26,350,000	10,000,000	16,350,000
South Lot	415,000	401,982	13,018
Methane Extraction System	5,931,145	5,182,159	748,986
Crymes Landfill	1,025,000	23,154	1,001,846
Oracle Implementation Costs	433,813	0	433,813
Seminole Land Acquisition	2,041,966	1,117,260	924,706
Multi-use Trail	920,000	854,623	65,377
North Lot Facility	30,000	23,088	6,912
Addition to Administration Building	320,000	255,902	64,098
Linecrest Road Extension	2,695,000	516,642	2,178,358
Vehicle/Equipment Fueling Facility	560,000	467,079	92,921
Rogers Lake Property/Addition	500,000	409,839	90,161
TOTAL	\$66,720,924	\$26,043,259	\$40,677,665

STORMWATER UTILITY OPERATING FUND

PROGRAM DESCRIPTION

The Stormwater Utility Fund was established in the 2003 Budget. The Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a stormwater utility fee. This fee is collected by the Tax Commissioner as part of the yearly property tax billing process. This Fund will be used to maintain the County's stormwater infrastructure and meet Federal requirements in the area of water initiatives, and address flood plain and green space issues.

MAJOR BUDGETARY IMPACTS

Previous

In 2004, eighteen positions were added in the Roads & Drainage Department; these positions were assigned to perform work related to stormwater projects. In 2004 \$3,436,247 was transferred from the Stormwater Utility Operating Fund to the Special Tax District Roads and Drainage Department to reimburse personnel and other costs related to the Stormwater Program.

In 2005, a net of 28 positions were added in the Roads and Drainage Department including a Stream Cleaning Crew. Sixty one positions in Roads and Drainage were reimbursed by the Stormwater Utility Fund. \$8,891,977 was transferred from the Stormwater Utility Fund to the Special Tax District-Roads & Drainage to reimburse costs related to the Stormwater Program in 2005. A Stormwater Utility CIP Fund was created and \$10 million was transferred from the Stormwater Operating Fund to the CIP Fund in 2005.

2006

In 2006 \$7,683,380 will be transferred from this Fund to Special Tax District - Roads and Drainage to reimburse the costs related to the Stormwater Program.

Future

To be proactive to all stormwater issues including drainage, citizens complaints, stream pollution, and flooding.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Discounts Taken	\$0	(\$15)	\$0	\$0
Stormwater Administration	7,703,726	26,738,364	18,895,976	21,662,934
	\$7,703,726	\$26,738,350	\$18,895,976	\$21,662,934

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Purchased / Contracted Services	\$722,368	\$3,596,248	\$5,000,000	\$6,542,302
Supplies	2,670,028	4,502,314	2,620,561	3,845,216
Interfund / Interdepartmental				
Charges	3,436,247	8,891,978	7,691,439	7,691,439
Other Costs	0	0	3,583,976	3,583,976
Other Financing Uses	875,083	9,747,810	0	0
	\$7,703,726	\$26,738,350	\$18,895,976	\$21,662,934

STORMWATER UTILITY OPERATING FUND

FUNDING SOURCES			
	Actual 2004	Actual 2005	Budget 2006
Stormwater Management Operating	\$7,703,726	\$26,738,350	\$21,662,934
	\$7,703,726	\$26,738,350	\$21,662,934

STORMWATER UTILITY FUND - CAPITAL PROJECTS

PROGRAM DESCRIPTION

Because the Stormwater Utility CIP Fund is a self supporting enterprise, any county funds required to meet its capital needs come from the stormwater assessment fee. In 2005, the Fund was created and \$10,000,000 was transferred from the Stormwater Utility Fund.

IMPACT ON OPERATING BUDGET

There will be no direct impact on the operating budget. Any appropriations used by this fund will be transferred from the Stormwater Utility fund.

RECENT CHANGES

The fund was activated in 2005.

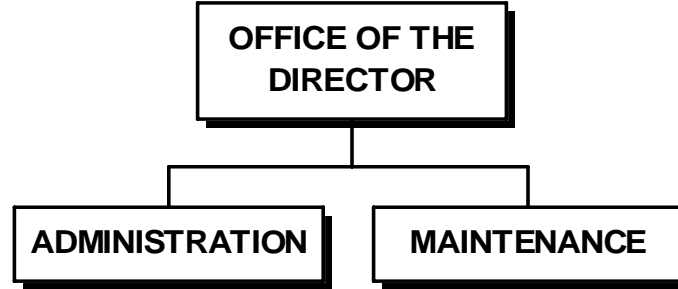
ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Inter Fund Transfer	\$10,747,810
State	3,769,554
TOTAL	\$14,517,364

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
STORMWATER-RESERVE FOR APPROP.	\$6,851,706	\$0	\$6,851,706
REHAB-STORWATER PIPES & STRUC.	500,000	0	500,000
STORM DRAIN. SYSTEM CONSTR.	500,000	0	500,000
MATCH/ENGINEERS STDY	300,000	0	300,000
FEMA PDMC 10/25/2005	5,026,072	0	5,026,072
STMWATER-FEM FPH MATCH	1,076,977	257,530	819,447
STORM.MGT.FAC. PHASE1	262,609	97,828	164,781
TOTAL	\$14,517,364	\$355,358	\$14,162,006

AIRPORT OPERATING FUND



MISSION STATEMENT

To operate a business-oriented airport in a safe, efficient, and fiscally responsible manner, and to preserve the quality of life, recognizing a partnership between residential and general aviation interests.

PROGRAM DESCRIPTION

The Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration, Georgia DOT, A.R.C., F.C.C., and numerous other government agencies; prepares the Airport Master Plan, Airport Layout Plan and assists in preparation of land use plans for those areas surrounding the Airport; performs security at the Airport; presents requests for federal and state assistance, and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees under the authority and direction of the County Board of Commissioners, leases airport land and facilities; provides noise abatement policies and procedures; provides airport/aviation staff assistance to the Airport Advisory Board and acts as general aviation information center for the public.

PERFORMANCE INDICATORS

	TARGET	2003	2004	2005
REVENUE AS % OF BUDGET EXPECTATIONS	100.0%	104.8%	110.1%	117.0%

ACTIVITY MEASURES

	Actual 2003	Actual 2004	Actual 2005	Estimated 2006
Total Flight Operations	224,188	215,172	202,251	210,000
Open House Visitors	8,000	7,000	-	8,000
Airport Tenants	315	315	315	315
Based Aircraft	590	608	608	608
Acres Maintained	840	650	650	650
Buildings Maintained	14	14	14	14
Corporate Employees on Airport	1,100	1,100	1,100	1,100

MAJOR ACCOMPLISHMENTS IN 2005

Continued implementation of the FAR Part 150 Noise Compatibility Study noise abatement recommendations. Continued work on Environmental Assessment to institute formal, published departure procedures for jet aircraft for the south side of the airport to concentrate aircraft noise over industrial versus residential areas. Implemented a 14-degree offset approach from the north which concentrates aircraft noise over a major transportation corridor. Completed 2003 Pavement Project.

AIRPORT OPERATING FUND

MAJOR GOALS FOR 2006 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

Continue proactive noise abatement actions above those recommended in FAR Part 150 Study, e.g., Formalized Departure Procedures to the South and Arrival Procedures from the North. Accomplish major CIP projects on the airside of the airport, specifically the continuation of the taxiway concrete rehabilitation project and enhancements to the Runway Safety Area (RSA) for Runways 02R / 20L. Accomplish landside infrastructure improvements to existing infrastructure including the Airport Administration Building, parking areas, T-Hangers, and community park.

MAJOR BUDGETARY IMPACTS

Previous

In 2003, \$3,086,537 was approved for basic operating expenses. \$2,875 was approved for additional equipment.

In 2004, \$13,300 in replacement equipment was approved. \$600,000 was recommended for nine CIP projects, including tree and obstruction removal, drainage improvements, rubber removal airport landside repair and improvement, airport noise operations monitor (ANOM), T-hangars/ T-sheds, runway taxiway repairs, object free area clearance and the airport master plan.

During 2004, a Crew Worker Senior position was deleted. In 2005, \$13,300 in replacement equipment was recommended. \$600,000 was recommended for nine CIP projects, including tree and obstruction removal, drainage improvements, rubber removal, airport landside repair and improvement, airport noise operations monitor (ANOM), T-hangars/T-sheds, runway taxiway repairs, object free area clearance and the airport master plan.

2006

\$21,400 in replacement equipment was recommended which included \$7,400 for a general purpose utility vehicle for the Environmental Noise Abatement Analyst. \$800,000 was recommended for eight CIP projects, including rubber removal, tree and obstruction removal, runway/taxiway repairs, drainage improvements, airport noise operations monitoring, airport landside repair and improvements, T-hangars/T-sheds, and environmental studies.

Future

Improvement of the Airport's infrastructure and revenue generation will continue to be a priority. Continued emphasis will also be placed on the buyout of land required for the Runway Protection Zone, for the noise abatement program and executing the Master Plan for Airport development. Additionally, with the possibility of new terrorist threats, airport security will continue to be of great importance.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Administration	\$1,958,883	\$2,378,574	\$3,692,678	\$4,388,072
Maintenance	681,406	1,293,336	794,007	800,226
	\$2,640,289	\$3,671,910	\$4,486,685	\$5,188,297

AIRPORT OPERATING FUND

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2004	Actual 2005	CEO'S Recommended Budget	Approved Budget 2006
Personal Services and Benefits	\$1,117,032	\$1,172,312	\$1,275,963	\$1,275,963
Purchased / Contracted Services	59,878	118,183	131,781	148,676
Supplies	215,477	243,123	290,119	297,243
Capital Outlays	32,848	28,897	29,900	31,998
Interfund / Interdepartmental Charges	526,609	586,195	608,583	608,584
Other Costs	88,444	923,201	1,350,339	2,025,833
Other Financing Uses	600,000	600,000	800,000	800,000
	\$2,640,289	\$3,671,910	\$4,486,685	\$5,188,297

FUNDING SOURCES

	Actual 2004	Actual 2005	Budget 2006
Airport Operating	\$2,640,289	\$3,671,910	\$5,188,297
	\$2,640,289	\$3,671,910	\$5,188,297

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
Administration				
Asst Director Airport	AJ	1	1	1
Director Airport	AG	1	1	1
Env Noise Abatement Analyst	25	1	1	1
Security Supv Airport	24	1	1	1
Administrative Assistant II	23	0	1	1
Secretary Executive	23	1	0	0
Administrative Assistant I	21	0	1	1
Secretary Principal	21	1	0	0
Accounting Tech Senior	19	1	1	1
Security Guard Airport	19	6	6	6
FULL TIME Subtotal		13	13	13
Maintenance				
Maintenance Coordinator	26	1	1	1
Construction Supervisor	24	2	2	2
Electrician Senior	23	1	1	1
Crew Worker Lead	21	2	2	2
Crew Worker Senior	18	5	5	5
Custodian Senior	18	1	1	1
Grounds Service Technician	18	1	1	1
Maintenance Mechanic	18	1	1	1
FULL TIME Subtotal		14	14	14

AIRPORT OPERATING FUND

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2004	2005	2006
FULL TIME Total		27	27	27
ALL POSITIONS Total		27	27	27

AIRPORT - CAPITAL PROJECTS

PROGRAM DESCRIPTION

Because the Airport is a self-supporting enterprise, any County funds required to meet its capital needs come from the Airport Enterprise Fund instead of from the Tax Funds.

IMPACT ON OPERATING BUDGET

The Airport has a maintenance staff of 15, which is responsible for maintenance and repairs on Airport grounds. However, major construction and renovation projects are either contracted out to private companies or accomplished with County forces from other departments.

RECENT CHANGES

The 2006 Budget provided an additional \$100,000 for Rubber Removal, \$50,000 for Tree Obstruction/Removal, \$350,000 for Runway/Taxiway Repairs, \$50,000 for Drainage/Improvements, \$50,000 for Airport Noise Operation Monitor, \$100,000 for Landside Repair/Improvements, \$75,000 for T-Hangars/T-Sheds and \$25,000 for Environmental Studies.

ANTICIPATED REVENUES

ANTICIPATIONS BEGINNING 1998

Local	\$24,855
Federal Government	11,703,108
State Sources	617,014
Interfund Transfers	6,108,157
Miscellaneous Revenue	3,964,395
TOTAL	\$22,417,529

APPROPRIATIONS

PROJECT	APPROPRIATIO	EXPENDITURES	BALANCE
	BEGINNING 1998	BEGINNING 1998	
2001-FAA/DOT-PAVEMENT PROJECT	\$1,961,584	\$1,937,679	\$23,905
2003-FAA/DOT/RUNWAY SAFETY	747,250	587,876	159,374
2003-FAA/DOT/TAXI REHABILITATION	1,654,078	1,539,709	114,369
2000 TAXIWAY REHABILITATION	25,000	0	25,000
DOT-TAXI K REHABILITATION	186,750	165,556	21,194
DRAINAGE IMPROVEMENTS	729,355	365,182	364,173
ENVIRONMENTAL STUDIES	147,131	91,586	55,545
FAA/LAND ACQ.(NCP8)	3,895,849	1,913,616	1,982,233
GROUNDS/FACILITY REPAIR	1,134,417	558,231	576,186
MAINTENANCE FACILITY	946,637	921,325	25,312
MASTER PLAN	595,422	83,094	512,328
NOISE MONITOR SYSTEM	750,000	545,094	204,906
OBJECT FREE ZONE	111,200	0	111,200
RUBBER REMOVAL	426,091	256,423	169,668
RUNWAY-TAXIWAY REPAIR	2,881,059	1,438,111	1,442,948
SOUND INSTALLATION	111,111	0	111,111
T- SHED HANGARS	490,010	158,700	331,310

AIRPORT - CAPITAL PROJECTS

APPROPRIATIONS			
PROJECT	APPROPRIATIO	EXPENDITURES	
	BEGINNING 1998	BEGINNING 1998	BALANCE
2001-FAA/DOT-PAVEMENT PROJECT	\$1,961,584	\$1,937,679	\$23,905
TREE OBSTRUCTION REMOVAL	250,186	102,953	147,233
2002-FAA/DOT PAVEMENT PROJECT	2,003,992	1,821,599	182,393
RESERVE FOR APPROPRIATION	3,370,407	0	3,370,407
TOTAL	\$22,417,529	\$12,486,734	\$9,930,795

